THE RELEVANCE OF RISK MANAGEMENT – 9 COUNCIL CASE STUDIES

Presenter - Fendall Hill: Principal Consultant – Infrastructure Strategy with GHD Pty Ltd, based on the Sunshine Coast in Queensland. He is a Professional Civil Engineer with 25 years’ experience in local authority engineering and management processes, and peer reviewer and part author of the 2011 International Infrastructure Management Manual (IIMM).

Co-author- Dr Theuns Henning: Senior Lecturer at the University of Auckland, and Business Manager of IDS Ltd, specialising in Asset Management.

Abstract
Risk management could be in danger of being overlooked as another fruitless fad because of a combination of issues: The over-complication of risk scoring and risk process, excessive servitude to risk software, failure to integrate risk with Asset Management, failure to follow through with risk assurance and risk improvements, and the international risk standard’s “less-than-suitable” approach for Councils, Fendall and Theuns reflect on their research paper for the New Zealand Transport Association and the NZ National Asset Management Steering (NAMS) Group on risk management practices in New Zealand Council Road authorities and assistance with the establishment of risk frameworks at various councils at corporate, activity and asset specific levels.

The authors believe in the results of risk management ‘done well’, but see trends that, if propagated, will reduce it to a box ticking exercise with no useful output or gain.

Referee: Don Mackay Manager Good Practice and Policy, Society of Local Government

Key Words: Risk Management Roads Asset Management, Local Government